

## HOW TO MANAGE ADVERSE PUBLICITY



## THE CASE OF SPAIN



October 9<sup>TH</sup> 2012  
Journalists Workshop  
on Organ Donation and Transplantation



GOBiERNO  
DE ESPAÑA

MiNISTEeRO  
DE SANIDAD, POLíTICA SOCIAL  
E IGUALDAD



## UNIVERSAL PROBLEM

DONOR SHORTAGE  
DONOR SHORTAGE  
DONOR SHORTAGE  
DONOR SHORTAGE  
DONOR SHORTAGE  
DONOR SHORTAGE

# LIFE - YEARS SAVED BY A DECEASED ORGAN DONATION

American Journal of Transplantation 2005; 5: 2289-2296  
Blackwell Munksgaard

Copyright © Blackwell Munksgaard 2005  
doi: 10.1111/j.1600-6143.2005.01021.x

LUNG: 2,1

KIDNEY: 7,2

KIDNEY –  
PANCREAS: 12,9

HEART : 14,5

LIVER : 16,1 YEARS

MEAN DONOR : 30,8 YEARS

TRANSPLANT OF 6 ORGANS: 55,8 YEARS

AÑOS

15

30

45

60

## The Life-Years Saved by a Deceased Organ Donor

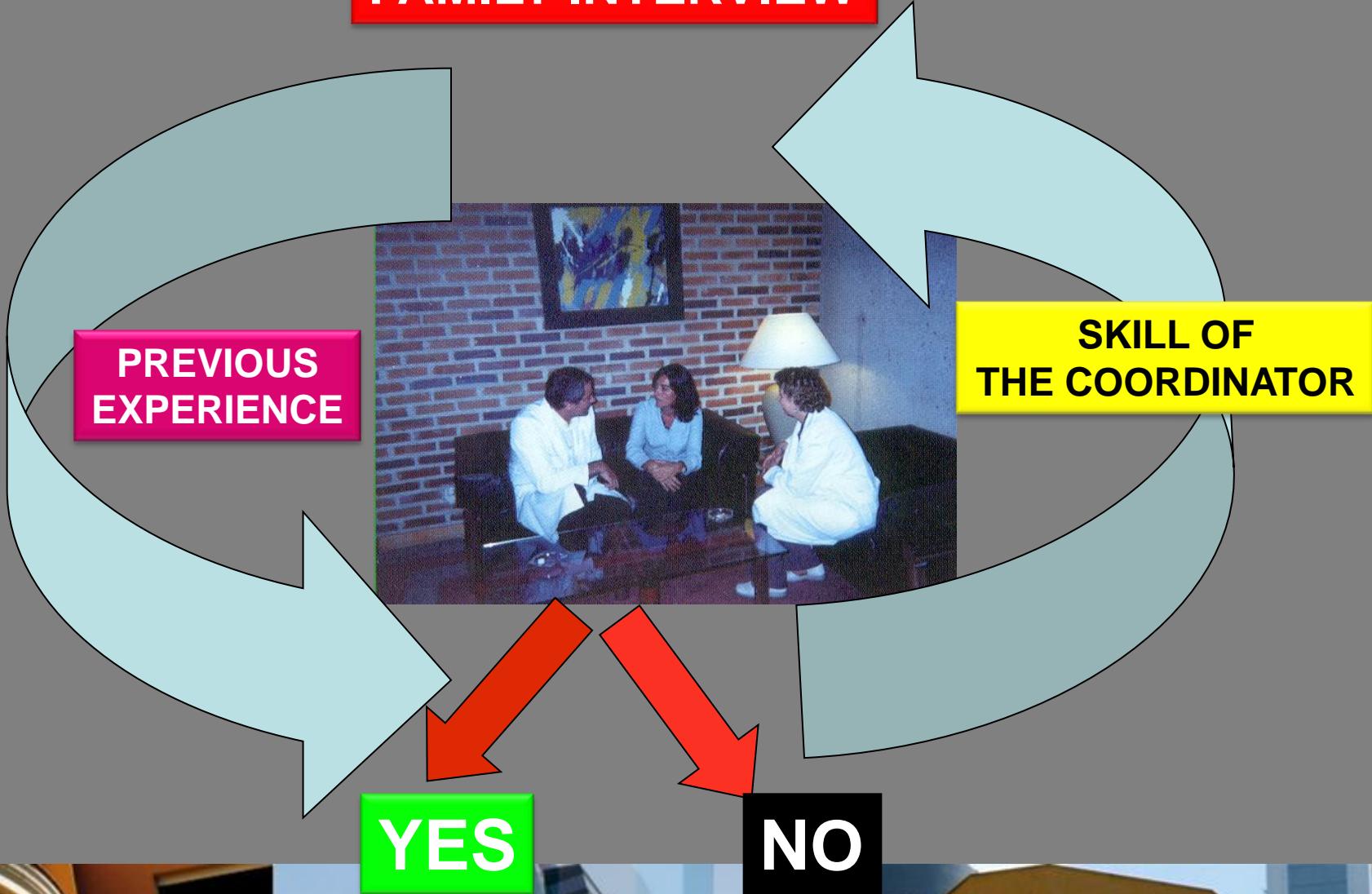
Mark A. Schnitzler<sup>a,\*</sup>, James F. Whiting<sup>b</sup>, Daniel C. Brennan<sup>c</sup>, Krista L. Lentine<sup>a</sup>, Niraj M. Desai<sup>d</sup>, William Chapman<sup>d</sup>, Kevin C. Abbott<sup>e,f</sup>  
and Zoltan Kalo<sup>g</sup>

### Intro

Within  
gans 1  
problem

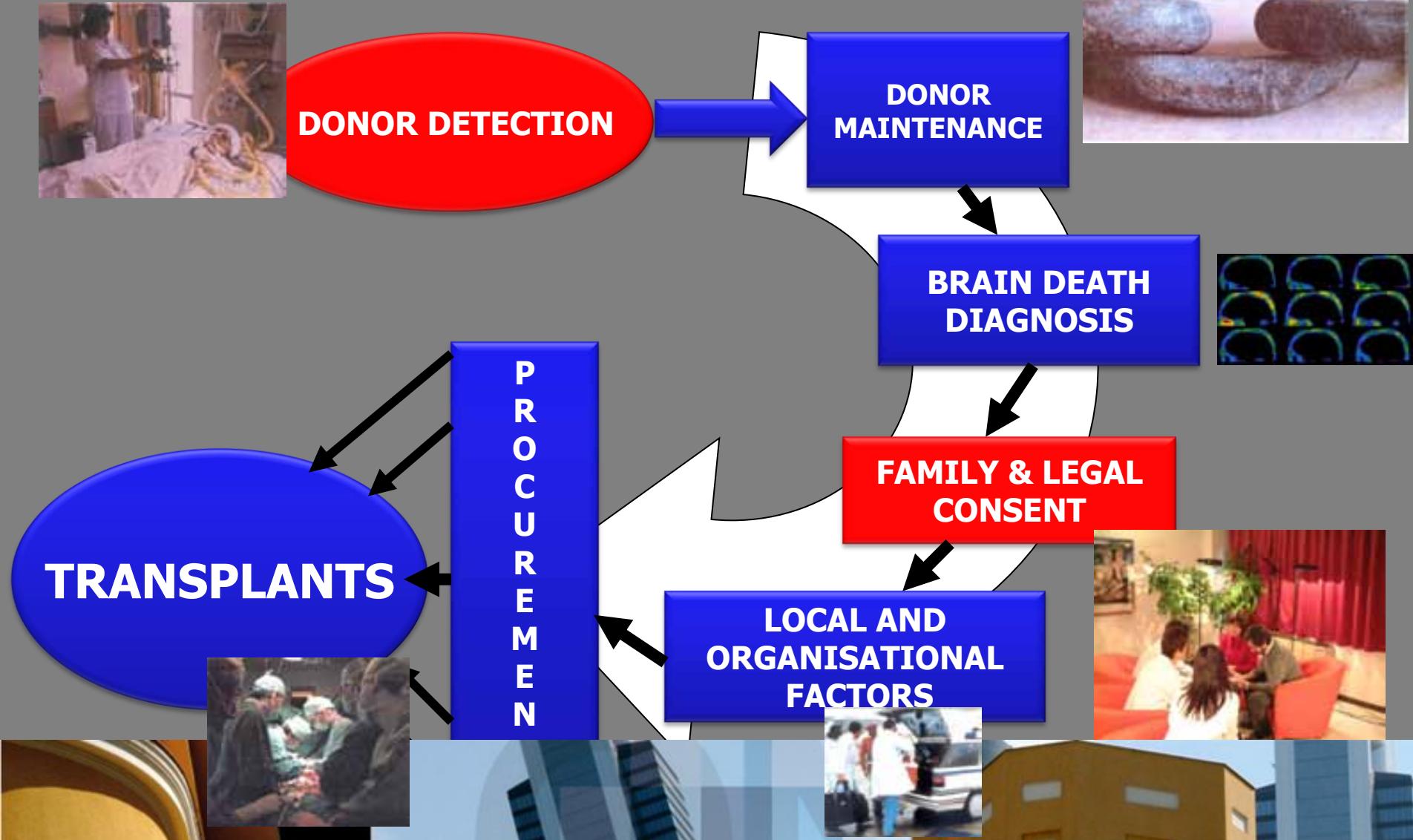


## FAMILY INTERVIEW





# THE CHAIN OF ORGAN DONATION AND TRANSPLANTATION



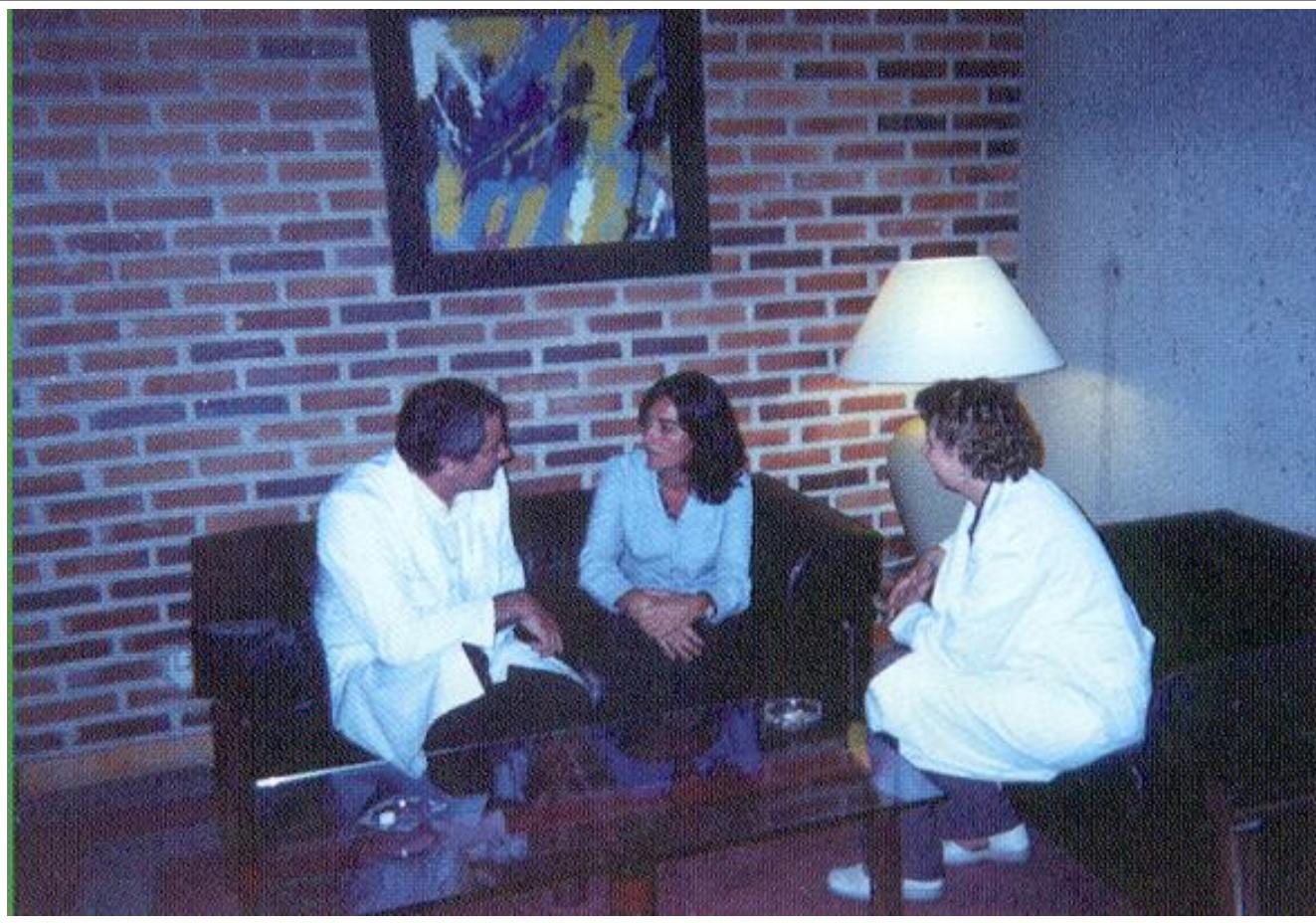


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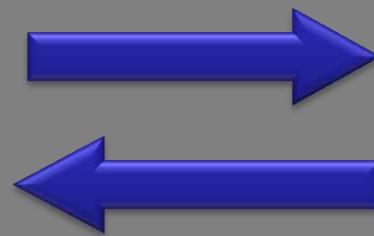
# FAMILY APPROACH: A KEY POINT OF THE PROCESS



## SPANISH MULTIVARIANT NATIONAL SURVEY

- SIGNIFICANT RELATIONSHIP BETWEEN...

PUBLIC ACCEPTANCE  
OF ORGAN DONATION



CONVICTION THAT  
TRANSPLANTATION IS A  
GOOD ELEMENT OF  
HEALTH CARE

Martín et al, NEFROLOGIA 1991



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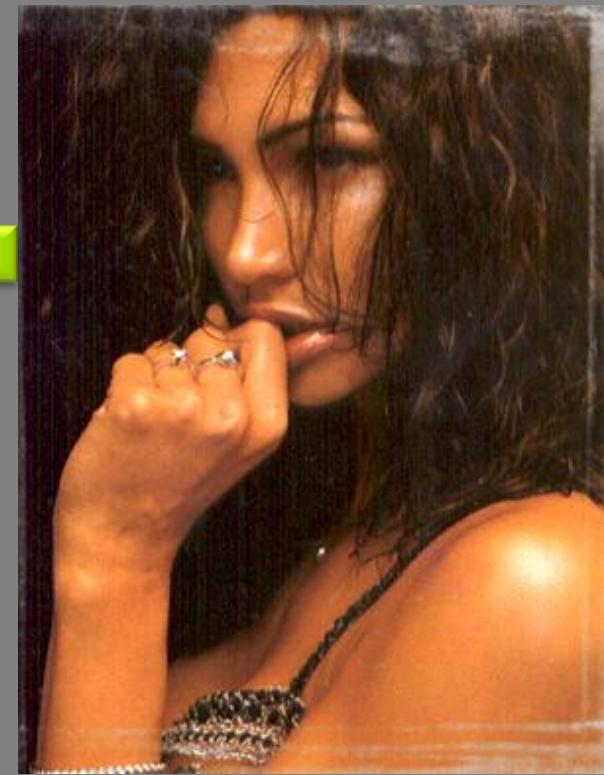
## DIRECT RELATIONSHIP BETWEEN



**IMPACT OF THE CAMPAIGN**

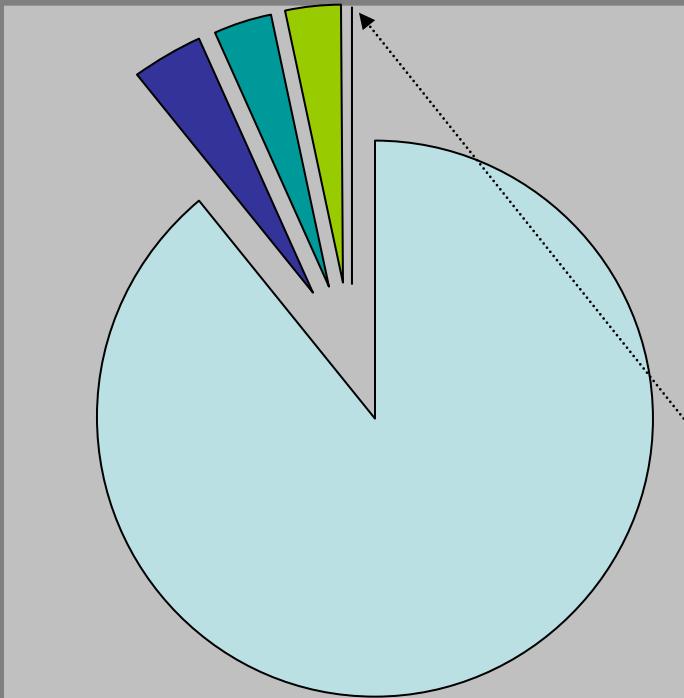
**MONEY INVESTED**

**IT IS UNWISE TO HAVE TO HAVE MUCH CONFIDENCE IN DIRECT  
PUBLICITY CAMPAIGNS AIMED AT THE GENERAL POPULATION...**



**EXCESS OF PUBLICITY**

# INVESTMENT IN PUBLICITY SPAIN



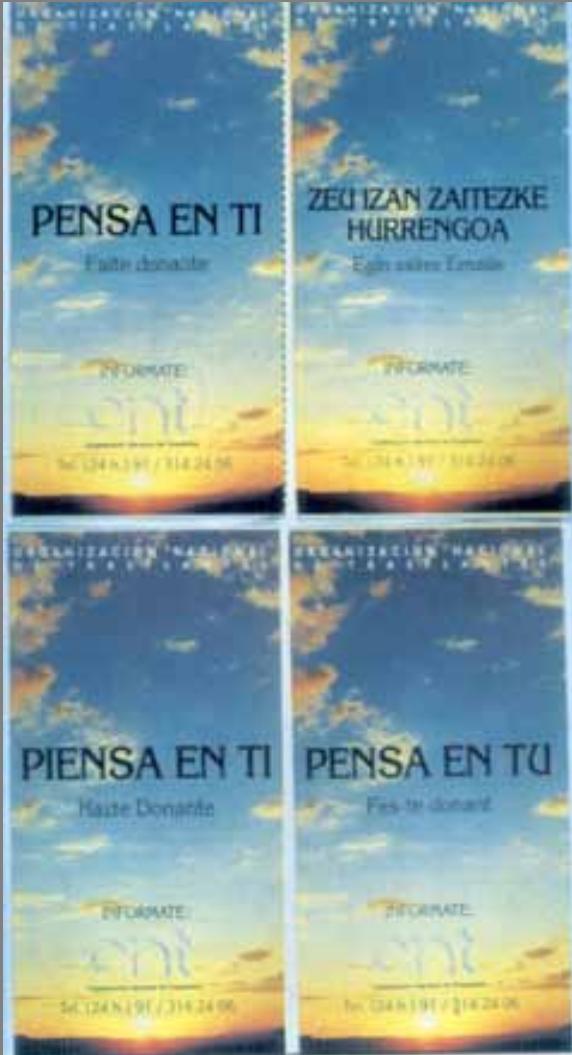
■ OTHER	→ 4,02%
■ TELEFONICA	→ 3,55%
■ EL CORTE INGLES	→ 3,25%
■ PROCTER & GAMBLE	→ 0,001%
□ HEALTH MINISTRY	

**TOTAL: 2004 MILLIONS €**

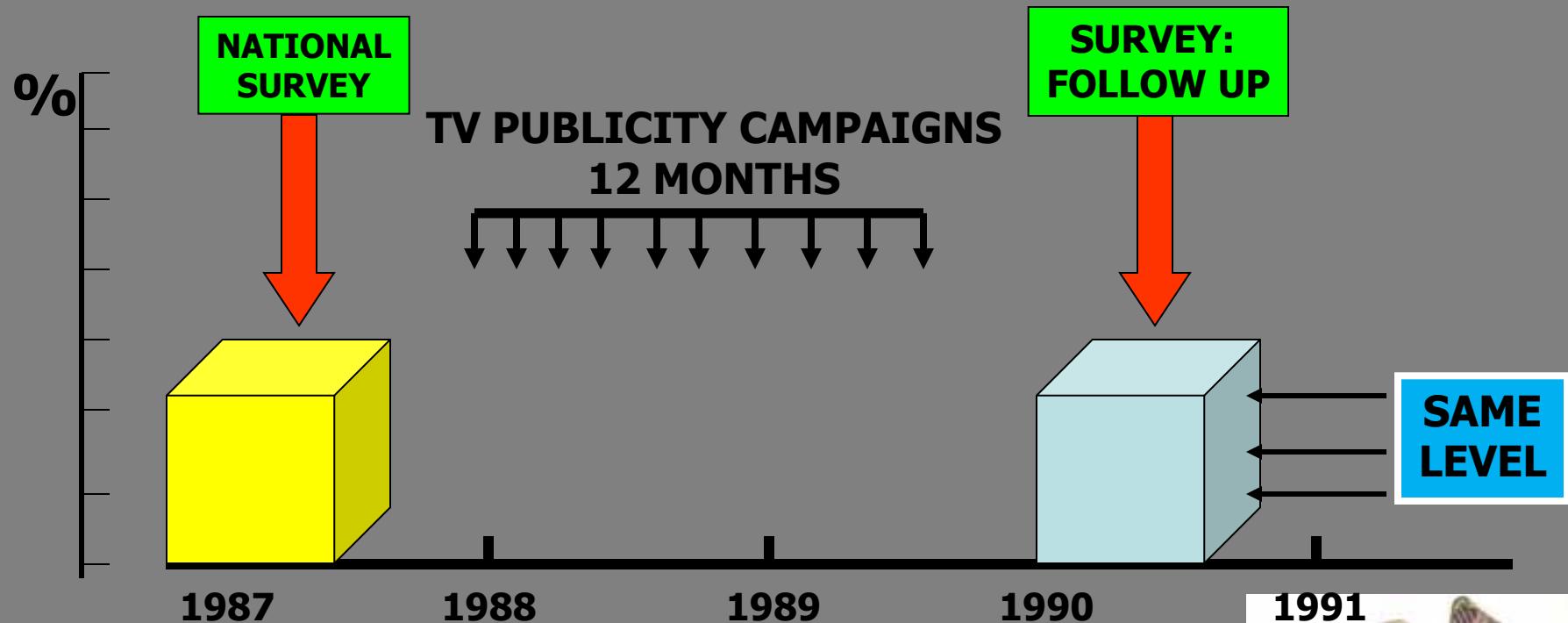


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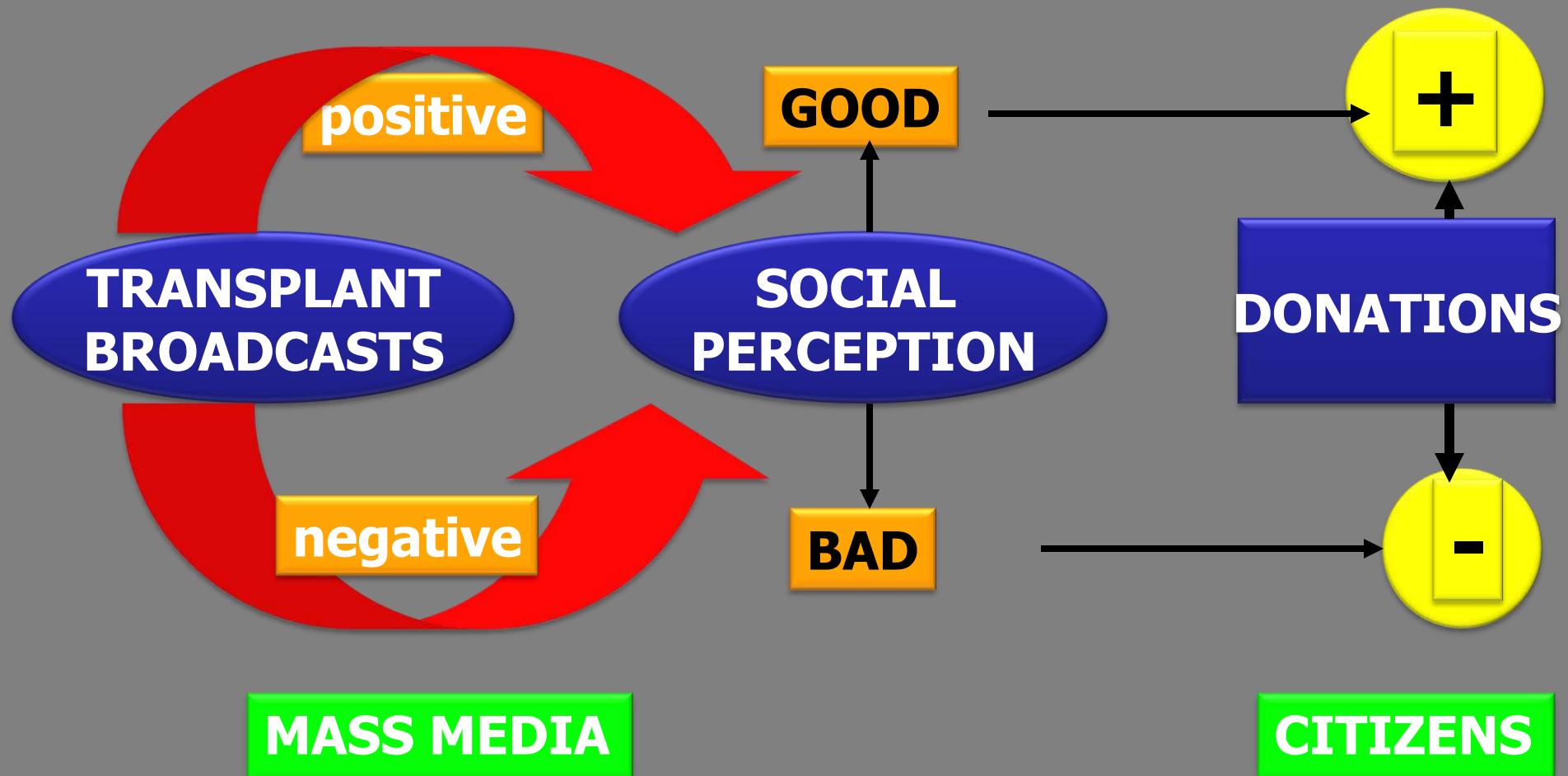


**APART FROM SOME ANECDOTAL OBSERVATIONS, THERE IS NO EVIDENCE ON MEDICAL LITERATURE DOCUMENTING THAT DIRECT PUBLICITY CAMPAIGNS ARE REALLY ABLE TO INFLUENCE POSITIVELY THE ATTITUDE OF THE PUBLIC TO ORGAN DONATION.**



**EXPERIENCE OF THE AUSTRALIAN KIDNEY FOUNDATION  
ASSESSING THE KNOWLEDGE OF THE GENERAL PUBLIC  
ABOUT ORGAN DONATION AND TRANSPLANTATION**







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de España

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de Sanidad, Política Social  
y Igualdad



# 'Horror stories' blamed for organ donor decline

By SHERYL-LEE KERR

Horror stories about human organs being stolen and sold on the black market have contributed to a decline in organ donations, a visiting world expert on donor organ transplants said yesterday.

Spain's Dr Rafael Matesanz said there was "no doubt" that some poor in Latin American countries, India, South-East Asia and Eastern Europe "are selling kidneys for financial reward".

However, other stories of tourists waking up to find a kidney stolen or "young children who are kidnapped or adopted so that they can be killed and their organs used"



*Dr Rafael Matesanz: tales were untrue.*

system for achieving a higher donor success rate.

In the Spanish model, expected to be trialled within a few months in South Australia, "transplant co-ordinators" are assigned to every hospital to identify potential organ donors and talk families into making the life-saving donation.

The organs are never bought and independent doctors are brought in as witnesses.

Dr Matesanz, who helped de-

vise the system, said transplant co-ordinators receive specialist training, including psychological grounding. They were usually doctors who undertook the paid duty on a part-time basis.

He said once families were correctly informed about the process, many changed their minds about organ donations.

In Spain, when this system was introduced, donations rose from 14.3 donors per million population in 1989 to 25 donors per million in 1994.

Australia's national average for 1994 was 10.6 donors per million, with SA leading the country.

The Health Minister, Dr Armitage, was the host of yesterday's national organ transplant conference held at the Convention Centre. It was attended by about 120 Australian donor organ experts and associates.

Dr Armitage said if the system was successful it would be adopted nationally.

Last June, 3265 Australians were waiting for organ donations.

## NEGATIVE INFLUENCE OF ADVERSE PUBLICITY ON ORGAN DONATION

Spanish National Transplant Organisation, was in Adelaide to teach Australian experts a

## UNITED KINGDOM: PANORAMA EFFECT

# BBC-TV:

ARE REALLY DEAD  
THESE DEADS?

ORGAN DONORS



year





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# FRANCE: PUBLIC DISCUSSION ABOUT PRIORITIES IN THE ACCESS TO WAITING LISTS



The image shows the front page of a French newspaper, *Le Monde*, dated April 3, 1993. The main headline is "CIRCUITS PARALLÈLES DE GREFFES D'ORGANES". Below the headline is a short summary in French.

Le Monde

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## CIRCUITS PARALLÈLES DE GREFFES D'ORGANES

4.03.93

Objet de multiples rumeurs depuis plusieurs années, l'existence de circuits parallèles de greffes d'organes entre la France et l'Italie avait été officiellement établie l'an dernier par un rapport de l'Inspection générale des affaires so-



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de España

Ministerio  
de Sanidad, Política Social  
e Igualdad



Don Juan Carlos y doña Sofía, con la periodista brasileña Ana Beatriz Magno de Silva, ayer en La Zarzuela.

## Disputa diplomática entre EE UU y España por un premio periodístico

El jurado ratificó la decisión tras estudiar las alegaciones

**IGNACIO CEMBREIRO.** Madrid  
Las diplomacias de Estados Unidos y de España

fraudulentas y tráfico ilegal de órganos con niños del Tercer Mundo. La Embajada norteamericana

Caída de las donaciones de órganos para trasplantes

MARTES 19 DE MARZO DE 1996

Para sión c irregu de niñ nos es portaf afecta país, ciudades trasplantes

Se producen en las Colonias oftalmológicas, a tipo de afectan a otros

El Unido rante función calificarse como personas evitar paña tregad licensee

De forma similar se manifestaron ante la embajada de los Estados Unidos que tienen su oficina en el Ministerio de Asuntos Exteriores

La periodista cuenta cómo fue secuestrado un pequeño al que le extrajeron un riñón antes de liberarlo — Relaciona estos hechos con redes de tráfico de órganos que sirven a Norteamérica y Europa — Especialistas médicos creen un error este premio

## EEUU acusa al Gobierno español de premiar una «ficción peligrosa» de una periodista brasileña

Protesta por los artículos de Magno sobre el tráfico de niños y de órganos

MARTES 19 DE MARZO DE 1996



La periodista brasileña Ana Beatriz Magno de Silva, ayer, tras recibir su premio, a los periodistas de los periódicos

## SOCIEDAD

EL MUNDO/65

Un Pulitzer  
para un reportaje inventado

FRENTE HOY: HELACO

Su nombre figura parte de los anales de la Prensa. Resuena las facultades de Periodismo de todo el mundo. Y su trabajo ha sido premiado de aquello que nunca se debe hacer.

James Cooke. Trabajaba en el periódico norteamericano *Washington Post*. En 1991 fue galardonado con un premio Pulitzer por *«El mundo de James»*, un extraordinario reportaje en el que se narraba con todo lujo de detalles la historia de Jimmie, un pequeño adicto a la heroína que vivía en las calles de su ciudad. Una historia tan conmovedora como falsa.

Jimmie no existió jamás; él vive solo vivió en la mente de su creador, James Cooke. El premio era un puente mortuorio.

Fue la ambición de la prensa americana que decidiera darle el premio. Pese a que Jimmie no fue la primera mentira.

Ciudadano James Cooke amaba lo curioso. Al Mundial de Fútbol, por ejemplo, iba relamiéndose y salpicando aquí y allá con algunos titulares inventados. La trecha americana le otorgó el premio sin embargo a la periodista alicantina, sin pararse a comprobar si los datos de los que habla eran o no ciertos.



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# SPAIN: PUBLIC DISCUSSION ON ORGAN TRAFFICKING REPORTS

December 15, 1996  
Volume 62  
Number 11

# Transplantation

Official Journal of the Transplantation Society

## THE PANORAMA EFFECT ON ALTRUISTIC ORGAN DONATION

In 1980, after only one prime-time television current affairs program in the United Kingdom had questioned the validity of brain-death criteria (PANORAMA, BBC), it has taken 15 months for donor referral rates to recover. France and Belgium, both countries with traditionally high organ donation rates, have experienced during the last years a significant drop, at least in part attributed to cases of negative publicity: in the French case revealing a failure to fully inform the bereaved of procurement procedures, and in the Belgian case publicizing the high percentage of nonresidents on national waiting lists (1).

Organ trafficking rumors in a broad sense, whether true or false, have achieved widespread credibility mainly because they embody some of the most potent anxieties of modern life, especially fears of modern technology. It is quite clear that this problem has done an enormous damage to altruistic organ donation all over the world (2).

Spain has a very high cadaveric organ donation rate (27 donors pmp in 1995), mainly due to a very efficient coordinating network (3) which also provides data for continuous

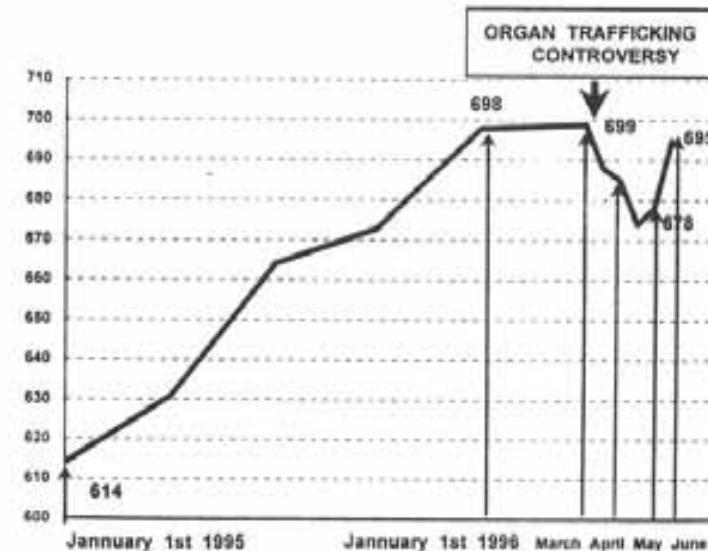


FIGURE 1. Liver transplant interyear activity.

# TORINO (ITALY)

## NEGATIVE IMPACT OF CONFLICTIVE NEWS IN DONOR DETECTION AND FAMILY REFUSALS



### Torino, una maxitangente per accelerare il tra-

LA REPUBBLICA 23

#### IL CASO



A sinistra,  
Luigi  
Odasso,  
ex direttore  
generale  
delle  
Molinette:  
è in carcere  
da dicemb

L'inchiesta di Torino, avvocato accusa Odas-

**Molinette, tangenti  
per fare un trapianto**

Torino, avvocato accusa il direttore generale Odasso. La cifra era di 25 milioni

### «Molinette, tangente per accelerare un trapianto di rene»

**TORINO —** Salta fuori anche la storia di una mazzetta di 25 milioni di lire (12.911 euro) per accelerare un trapianto di rene alle Molinette. Ieri il legale ha raccontato di essere andato da Odasso per «parlargli del caso». «Quando mi presentai mi fece una richiesta di 50 milioni — ha aggiunto — Per ottenere uno sconto, e scendere a 25 milioni, dovetti raccontargli, mentendo, che la persona da aiutare era un cugino di mia moglie». Il civilista, che dice d'aver conosciuto Odasso ai tempi in cui svolgeva consulenze legali per l'ospedale di Sant'Anna (di cui il manager arrestato è stato direttore generale), sostiene di aver versato il denaro in due tranches, da 10 e da 15 milioni.

**“Volevo far  
saltare al  
mio cliente  
la lista  
d'attesa”**

millantato credito,  
Manzon, gli ave-

trapianti di rene alle Molinette. Ieri il legale ha raccontato di essere andato da Odasso per «parlargli del caso». «Quando mi presentai mi fece una richiesta di 50 milioni — ha aggiunto — Per ottenere uno sconto, e scendere a 25 milioni, dovetti raccontargli, mentendo, che la persona da aiutare era un cugino di mia moglie». Il civilista, che dice d'aver conosciuto Odasso ai tempi in cui svolgeva consulenze legali per l'ospedale di Sant'Anna (di cui il manager arrestato è stato direttore generale), sostiene di aver versato il denaro in due tranches, da 10 e da 15 milioni.

Ma il trapianto non c'è stato e ieri Manzon ha commentato: «Sono stato ingannato da un uomo che pensavo essere mio amico».

In realtà la stessa cosa ha pensato di lui il povero ammalato, che per trovare i 25 milioni s'è venduto un furgone. Su questa squallida storia la macchina della giustizia è in moto sin dal maggio 2000, da quando cioè G. D. si presentò al primario di Nefro-

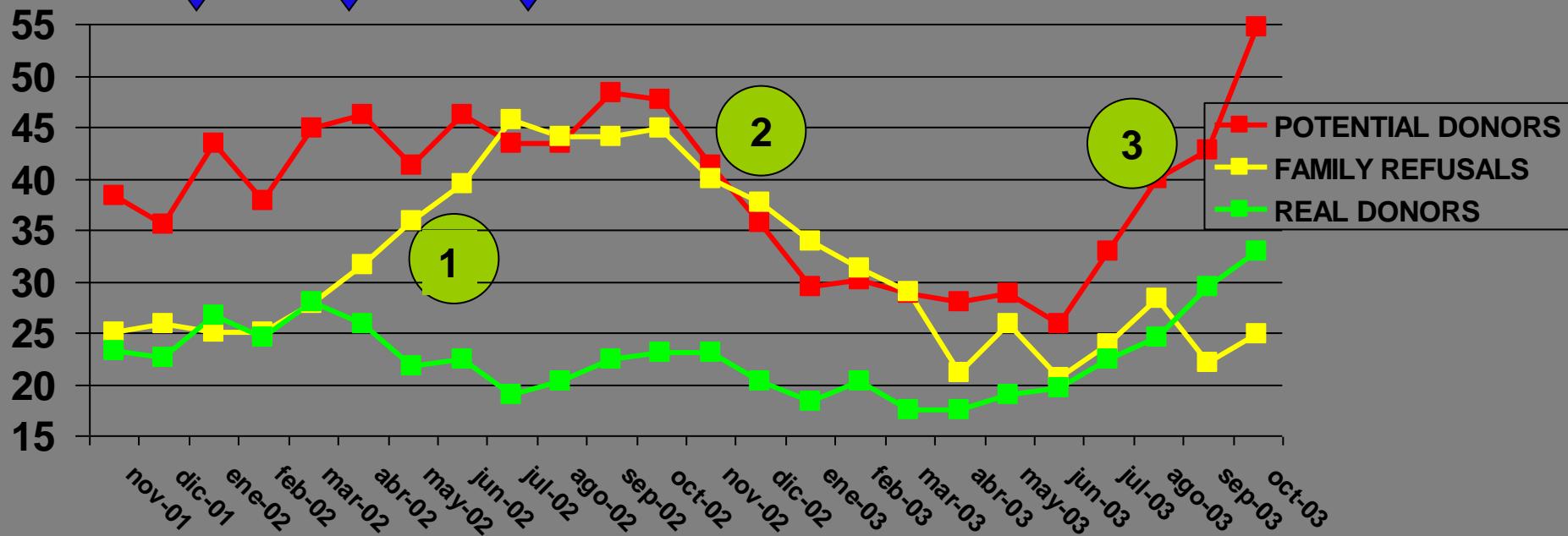
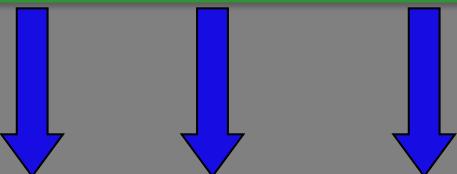
logia, dialisi e trapianti delle Molinette, Giuseppe Piccoli, per chiedergli notizie della sua operazione. Il primario capì che c'era qualcosa di poco chiaro, lo fece parlare e

venne a sapere della storia dei 25 milioni. Segnalò la vicenda a Luigi Odasso, che denunciò tutto alla magistratura. Indagato, Enzo Manzon restituì il denaro al dializzato, ma davanti al Pm non rivolse alcuna accusa al direttore generale delle Molinette.

È stato così rinviato a giudizio per millantato credito. Ieri ha fornito la nuova versione dei fatti. Il Pm Ferrando vuole andare a fondo e proprio per questo oggi sentirà il manager in carcere. Intanto i legali di Odasso, gli avvocati Andrea e Michele Galasso, preannunciano una querela e dicono seccamente: «Sarà il magistrato a dire se Odasso è un corrotto o un calunniato in questa dolorosa vicenda».

Edoardo Girola

## SANITARY SCANDALS IN LOCAL MEDIA



### PANORAMA EFFECT IN THE REGION OF PIAMONTE, ITALY

550

# ORGAN DONOR IN SPAIN SINCE THE START OF O.N.T.

1667





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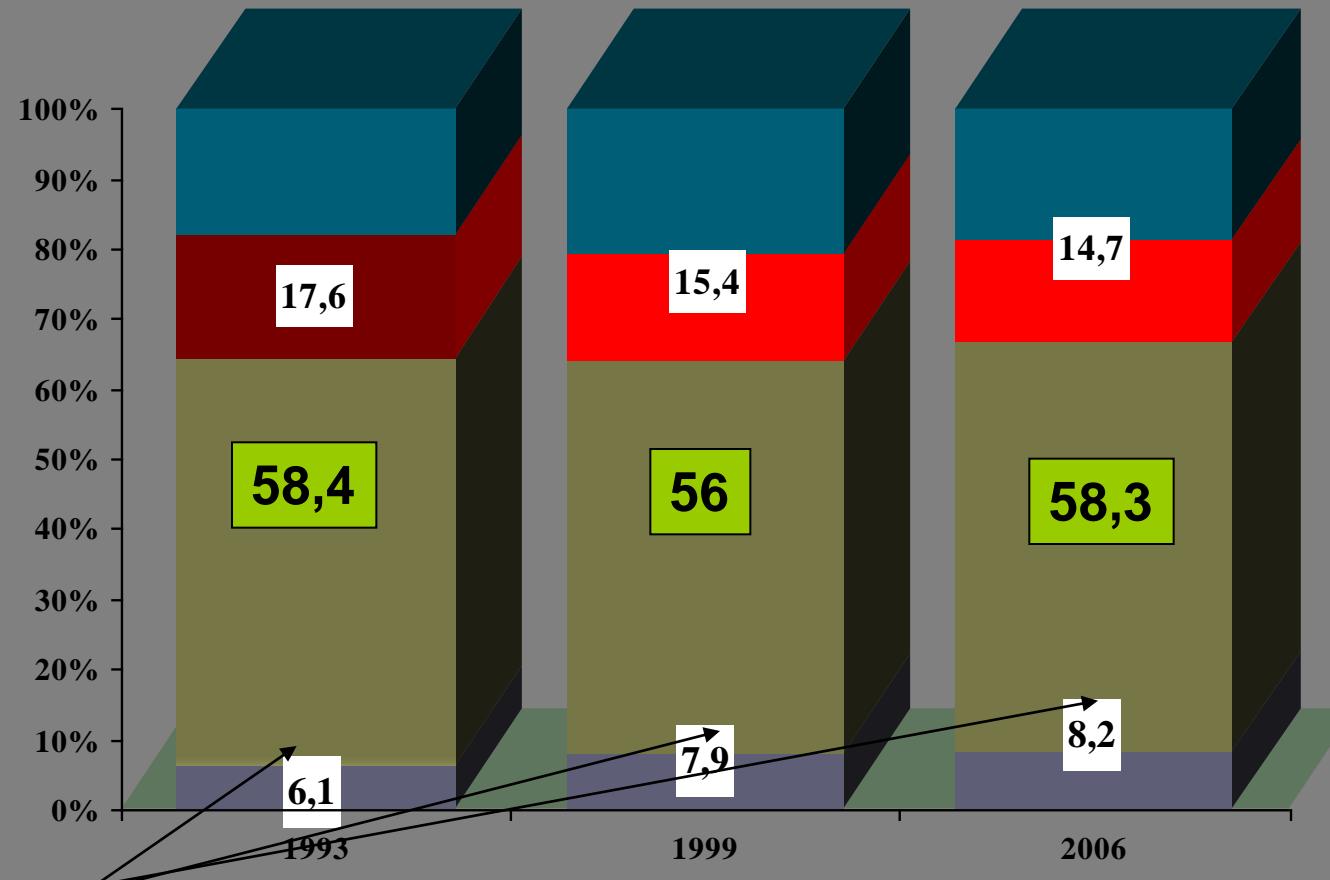


## REAL DONORS

550

### ATTITUDES OF THE SPANISH POPULATION TOWARDS ORGAN DONATION

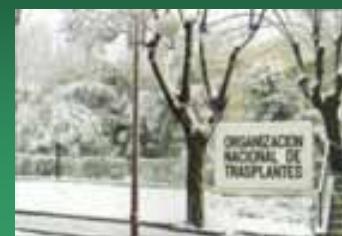
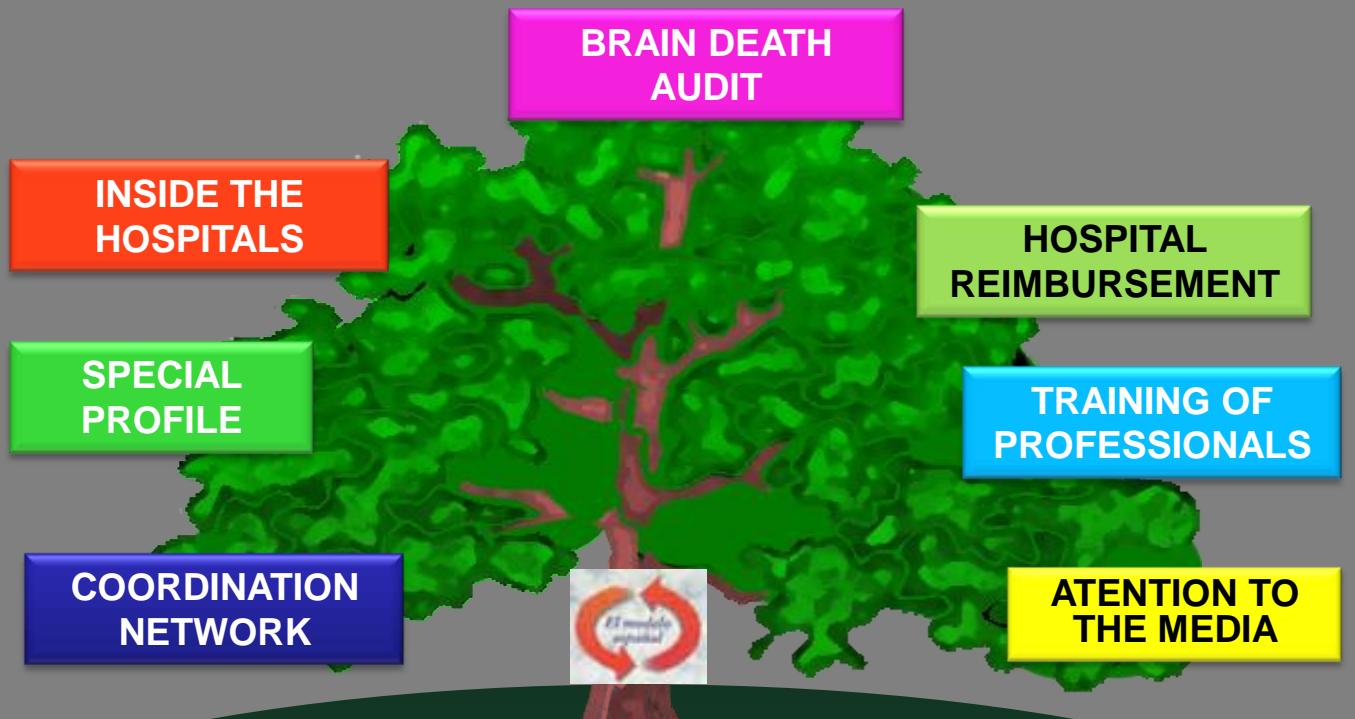
1606



■ DONOR CARD ■ I WOULD DONATE ■ I WOULD NOT DONATE ■ DON'T KNOW

NATIONAL POLL – ONT-AUTONOMOUS UNIVERSITY OF MADRID

# THE SPANISH MODEL: A MANAGEMENT SYSTEM



ORGAN DONATION & TRANSPLANTATION

Il Sito  
**24 DIRE**

## Nell'informazione la chiave dei grandi successi spagnoli

**S**pagna, davvero la storia di un successo. In poco più di tre anni e con un budget limitato, l'Organizzazione nazionale de trasplantes ha ottenuto grandi risultati, portando il paese iberico dalle retrovie all'avanguardia in Europa in questo campo.

I segreti di questo successo sono una lunga prepara-

zione credibili ed efficienti, ma non sempre di interesse personale, sono eleganti per quanto riguarda solo medicina, riabilitatori e tecnologici, mentre realizzano ordinari i chirurghi. I circa 120 operatori, coadiuvati da infermieri specializzati, lavorano part-time per un periodo di tre anni, che può essere rinnovato. Hanno grande mobilità e autonomia, ma

curano i rapporti e gli scambi internazionali. La gestione degli interventi in loco è affidata agli ospedali nei capoluoghi delle 18 regioni, che propongono a Madrid i nomi di persone idonee a diventare transplant coordinator.

«La divisione del lavoro su tre livelli, nazione, regione e ospedale, ha funzionato molto bene», spiega Rafael



Escuela Andaluza

Serie Monografías nº 21

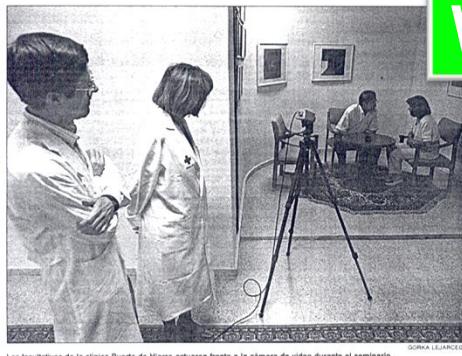
EL PAÍS

SÁBADO 14 MAYO 1994

## MADRID

Miguel  
2003

## ACTIVE COOPERATION WITH THE MASS MEDIA



Los facultativos de la clínica Puerta de Hierro actuaron frente a la cámara de video durante el seminario.

### Lecciones para el adiós

ANA LLOVET  
Madrid  
«Quiero ver a mis hijos, pero  
esta bien, ¿no?». Por  
unos instantes, Concha  
Mosquera súrgue la triste  
memoria de su marido, don  
Joaquín, fallecido hace dos  
meses en el hospital Ra-  
mon y Cajal y se pone en el pellejo  
de la señora Gómez, personaje in-

culta, «me ha dado unas  
técnicas muy interesantes  
que me han ayudado a  
perderle miedo a la muerte».  
Y añade: «Ahora  
me veo más tranquila,  
comprendo la muerte y la  
muerte. Los familiares lo  
nominan y ellos consiguen predisponerlos a la donación». Otros acuden

los familiares del fallecido a la  
donación», concluye.

## TRASPLANTES Y PRENSA

EL SÁBADO 14 DE MAYO DE 1994  
de comunicación para dar información sobre su actividad. Con este objetivo se realizó un seminario bajo el título: «Donación-Trasplantes de órganos y medios de comunicación de trasplantes». Rafael Burgos Rodríguez, Andalucía ha tenido este año el mayor número de donaciones de órganos en España.

THE TIMES

## Spain shows way to double organ donors

By Miguel Hernández  
MADRID

BRITAIN could never catch up with Spain in the race to gain organ donors, despite the introduction of a new law allowing organs to be harvested from brain-dead patients, says Miguel Hernández, director of the Spanish National Institute of Organ Transplantation.

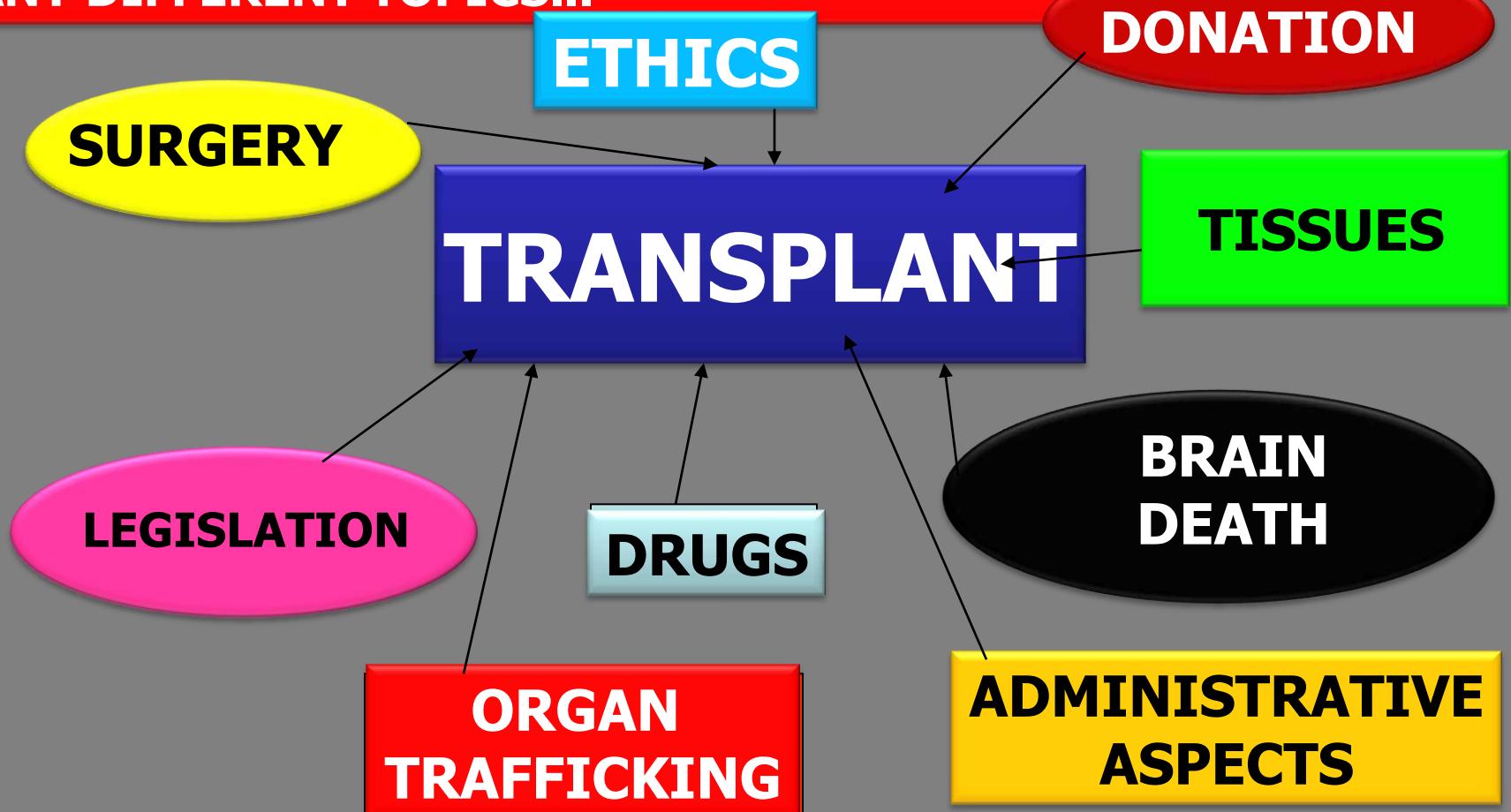
Spain has more than 90,000 registered organ donors, twice as many as Britain. The law, which came into force last year, allows organs to be harvested from brain-dead patients, something that had been prohibited by a previous decree in both countries. Data about transplant rates

## MEDIOS DE COMUNICACIÓN Y TRASPLANTE DE ÓRGANOS





UNDER THE TERM OF TRANSPLANTS ARE INCLUDED SO MANY DIFFERENT TOPICS...



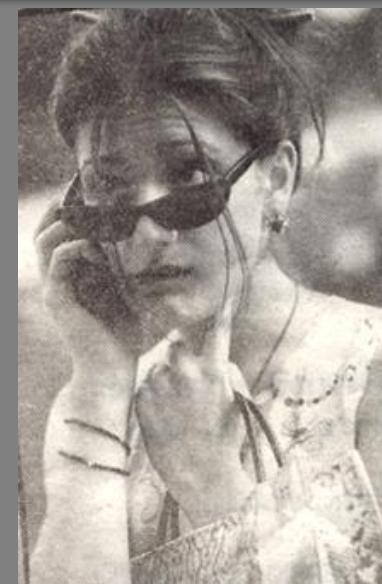
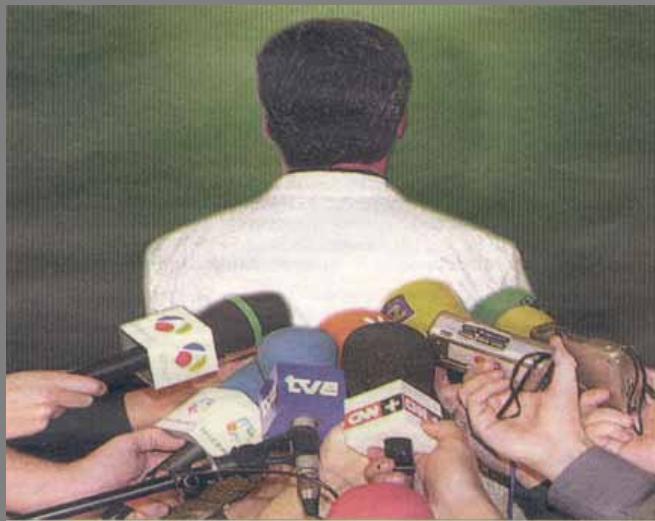


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...THAT IT IS VIRTUALLY IMPOSSIBLE FOR A SINGLE DOCTOR TO GAVE THE ADEQUATE ANSWERS TO SO MANY DIFFERENT QUESTIONS...



...AND THE SAME CAN BE SAID FOR A NON ESPECIALIZED JOURNALIST

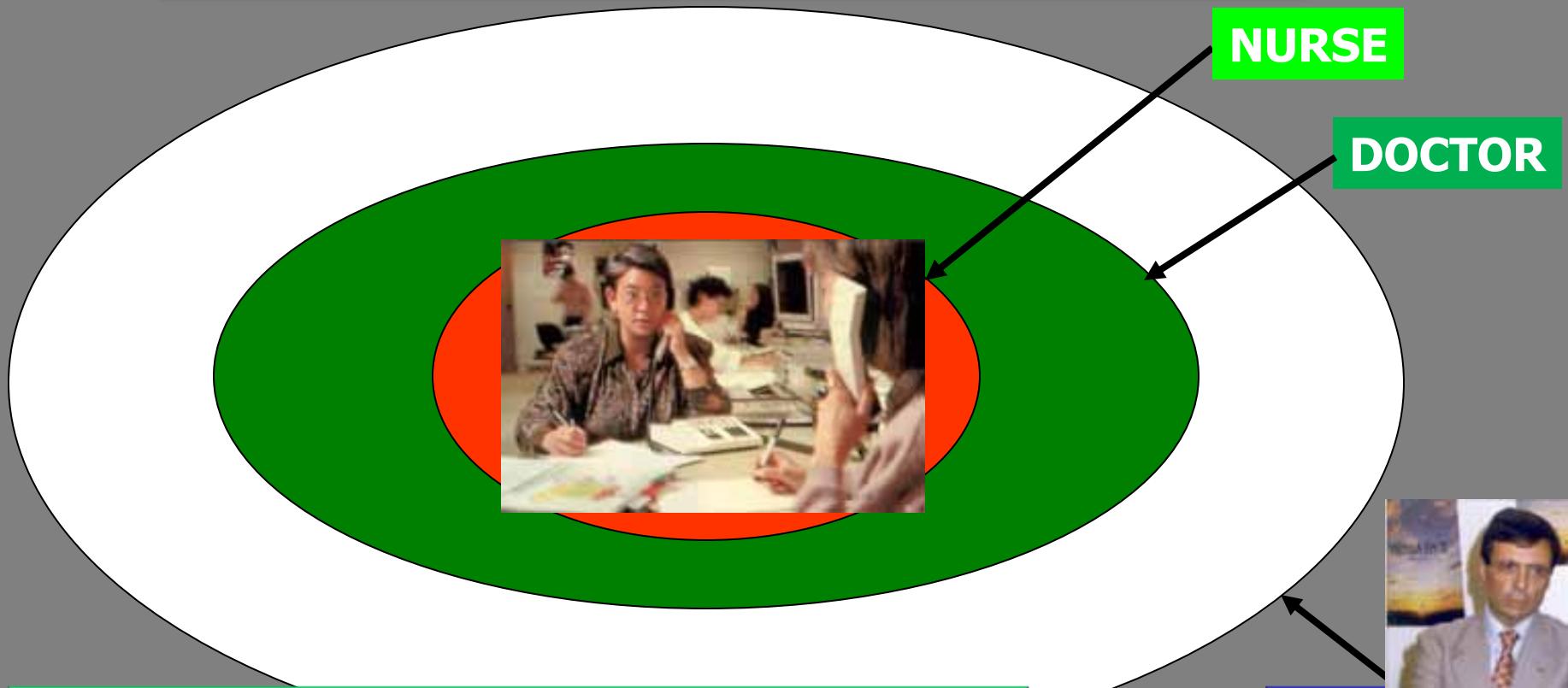


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## 24 HOUR TRANSPLANTATION HOT LINE



...SAME TELEPHON OF THE SPANISH O.N.T.

• THIS TELEPHON WAS PUBLICIZED THROUGH DIRECT AND INDIRECT CAMPAIGNS, AND ADDRESSED TO...:



- HEALTH PROFESSIONALS
- JOURNALISTS
- HEALTH ADMINISTRATIONS
- SECURITY SERVICES...
- GENERAL POPULATION



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## PERIODICAL MEETINGS SHARED BY JOURNALISTS ONT & COORDINATORS





Gobierno de España

MINISTERIO DE SANIDAD Y CONSUMO



## TRASPLANTES Y COMUNICACIÓN

**LA IMPORTANCIA DE LOS  
MEDIOS DE COMUNICACIÓN  
EN LA DONACIÓN  
Y EL TRASPLANTE**

**TRAINING COURSES  
IN COMUNICATION  
FOR TRANSPLANT  
COORDINATORS IN  
MOST OF THE REGIONS**

**RAFAEL MATESANZ  
DIRECTOR DE LA ORGANIZACIÓN  
NACIONAL DE TRASPLANTES**

**REUNIÓN  
TRASPLANTES Y COMUNICACIÓN  
CÁCERES 11 DE DICIEMBRE 2007**



**COMUNICATION  
(WITH THE  
FAMILIES, OR  
THROUGH THE  
MEDIA)  
CAN ALWAYS  
BE LEARNED...**

EL PAÍS

SÁBADO 14 MAYO 1994

# MADRID

Miguel Yuste, 40  
28037 MADRID  
(91) 307 60 00

Los facultativos de la clínica Puerta de Hierro actuaron frente a la cámara de video durante el seminario.

## Lecciones para el adiós

ANA LLOVET  
Madrid

“Quiero ver a mi hijo, está bien, ¿no?” Por unos instantes, Concha Moncada cuelga la bata de coordinadora de trasplantes del hospital Re-

Los médicos aprenden a comunicar la muerte para pedir órganos a la familia

cula, “me ha dado unas técnicas muy valiosas que me han ayudado a perderle miedo a la familia”. Y añade: “Ahora me veo más segura comunicando la mala noticia. Los familiares lo po-

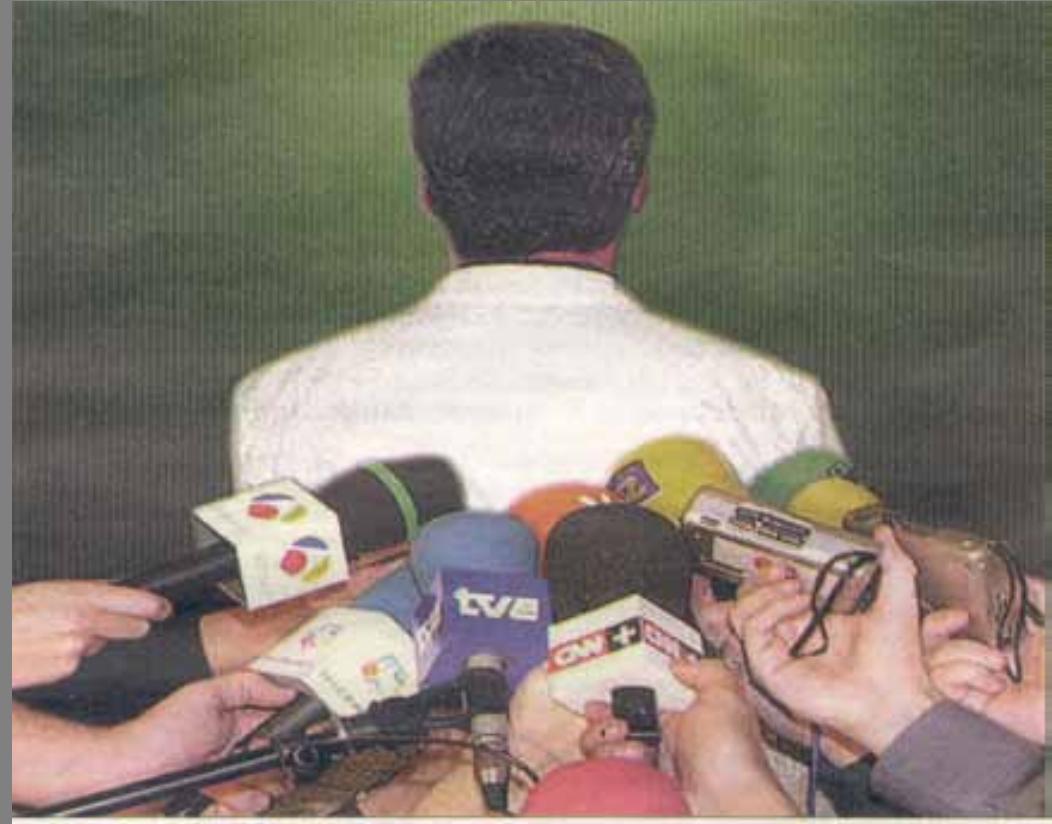


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# WHY SOME DOCTORS ARE AFRAID OF JOURNALISTS?





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# IS IT REAL THE ORGAN TRAFFICKING? HOW CAN AND SHOULD BE EXPLAINED?



**CORREIO BRAZILIENSE**  
ÓRGÃO DOS DIÁRIOS ASSOCIADOS. LONDRES, 1808. HIPÓLITO JOSÉ DA COSTA. BRASÍLIA, 1960 ASSIS CHATEaubriand  
Brasília, sábado, 23 de julho de 1994

## TRÁFICO DE CRIANÇAS

The illustration shows a small child from the waist up. Price tags are attached to different parts of the body:

- Eye area: US\$ 1.000 (cada córnea)
- Hand area: US\$ 5.000 (ossos)
- Heart area: US\$ 5.000 (só a válvula cardíaca)
- Abdomen area: US\$ 20.000 (cada rim)
- Foot area: US\$ 10.000 (odoção)



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## HOW TO APPROACH CONFLICTIVE TOPICS



**BRAIN DEATH**



**ORGAN TRAFFICKING**

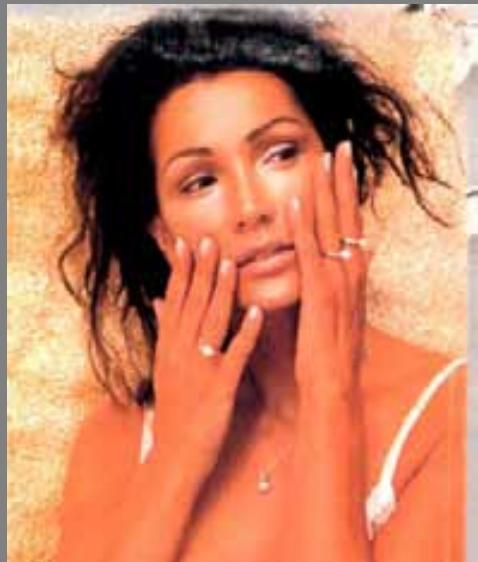


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# HOW REAL IS THE STOLEN KIDNEY MYTH?



**O HORROR EM NOME DA CIÊNCIA**

**UMA HISTÓRIA DE HORROR**

D. vai ao shopping e some. Volta mutilada

RIO, JANEIRO DE 1994

1. O transplante é feito e o paciente volta para casa com sua nova função.

2. O paciente é baleado. Ele recupera e volta para casa.

3. O paciente é roubado. Ele recupera e volta para casa.

4. O paciente é morto. Ele recupera e volta para casa.

SUCH A KIND  
OF THINGS  
REALLY HAPPEN?



il Giornale

Lunedì 17 gennaio 1994

TERNI

7

Bergamo: denuncia della «Lega contro la predazione»

## «Malato aiutato a morire per espiantare gli organi»

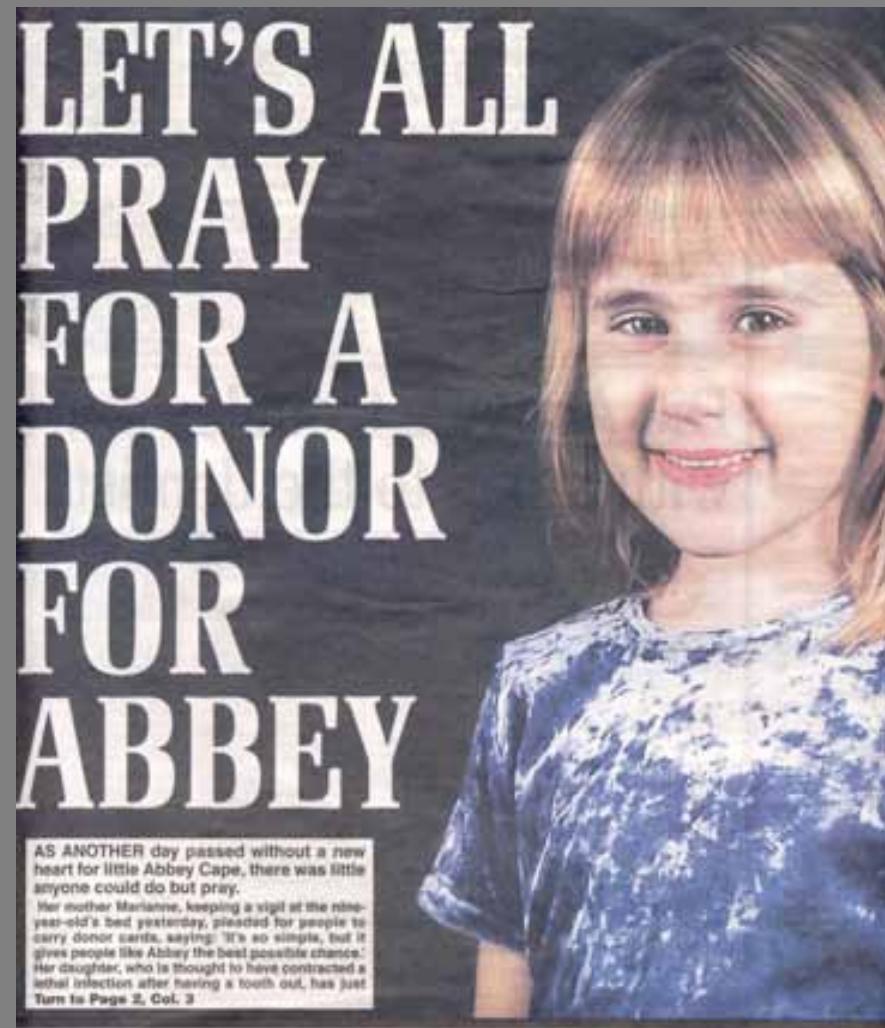
Nel mirino il professor Lucio Parenzan, specialista in trapianti

Roma

La Lega contro la predazione di organi denuncia un presunto traffico di membra umane all'ospedale di Bergamo. Dopo aver deciso di costituirsi parte civile nell'inchiesta sugli espianti di cornee all'ospedale romano del San Camillo, l'associazione capofila del diritto di vivere dichiara guerra allo specialista in trapianti Lucio Parenzan e alla sua équipe medica. In un esposto depositato alla Procura di Bergamo il presidente



• ARE THESE  
MESSAGES  
REALLY  
WORTHWHILE?



LET'S ALL  
PRAY  
FOR A  
DONOR  
FOR  
ABBEY

AS ANOTHER day passed without a new heart for little Abbey Cape, there was little anyone could do but pray. Her mother Marianne, keeping a vigil at the nine-year-old's bed yesterday, pleaded for people to carry donor cards, saying: 'It's so simple, but it gives people like Abbey the best possible chance.' Her daughter, who is thought to have contracted a lethal infection after having a tooth out, has just Turn to Page 2, Col. 3



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# HOW TO MANAGE ADVERSE PUBLICITY

ABC  
15 ENR 1993  
Polémica por excluir del trasplante a un niño gitano que necesita un hígado  
El pequeño, de dos años, vive en una slum de Carabanchel.

EL PAÍS  
15 ENR 1993  
Un niño gitano es excluido de la lista de trasplantes de hígado por "motivos sociales"

EL MUNDO  
15 ENR 1993  
Polémica en torno al trasplante de hígado a un niño de dos años  
MADRID: Una sede de alta dirección gubernamental impidió hoy el trasplante de hígado. Madrid es la única de las principales ciudades europeas que no tiene una lista de espera para los trasplantes de hígado al final de la misma, se negaron a aceptar la donación de un paciente, y negar la operación a un niño de dos años.

## ORGAN DONORS DECREASE



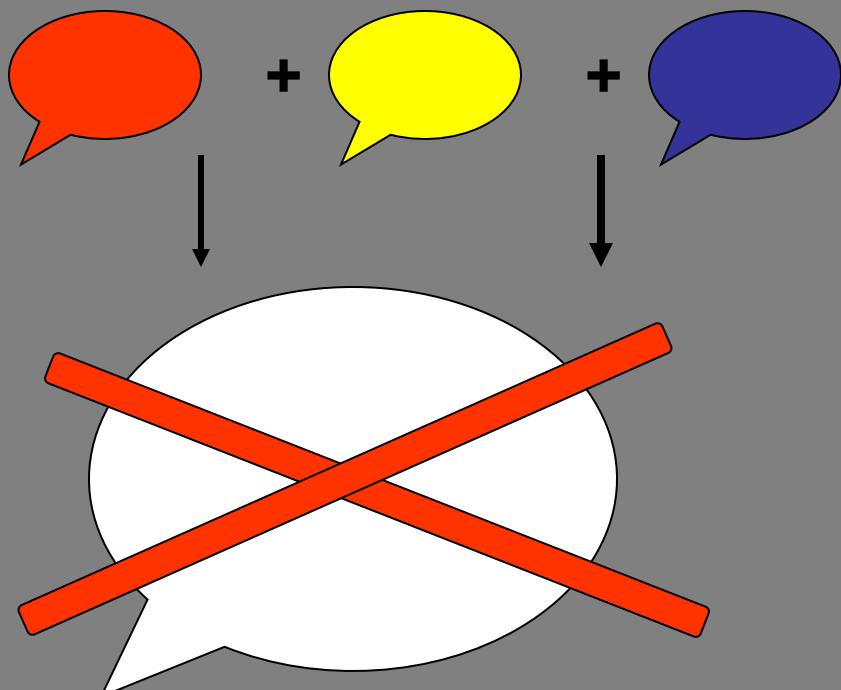


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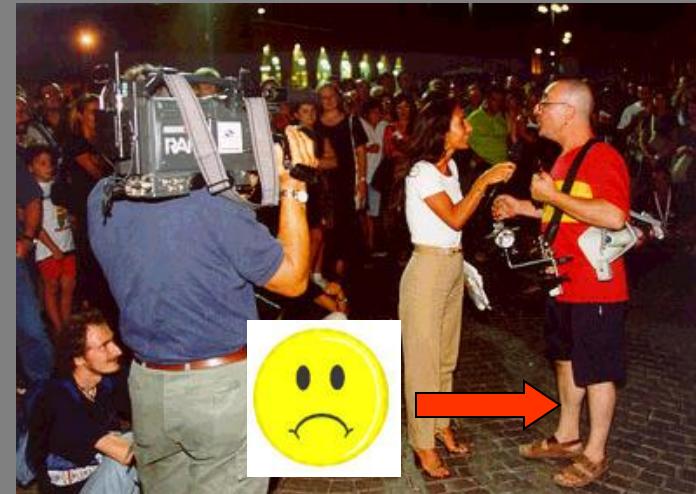
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## HOW TO COMMUNICATE: WHAT TO DO, WHAT NOT TO DO



**SHORT MESSAGES**







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## CONCLUSIONS:

- COMMUNICATION IS A COMPLEX AND DEMANDING TASK
- IT REQUIRES SPECIAL DEDICATION AND PROFESSIONAL SUPPORT
- RELATIONS WITH THE MEDIA IS A FUNDAMENTAL REQUIREMENT FOR THOSE PROFESSIONALS OF TRANSPLANT COMMUNITY WITH HIGH VISIBILITY AND WHO ACT AS SPOKESPERSONS





## CONCLUSIONS:

- A GENERAL CONSENSUS OF ALL THOSE INVOLVED IN THE PROCESS OF ORGAN DONATION AND TRANSPLANTATION IS MANDATORY
- THIS INVOLVES PROVISION OF A DETAILED ACTION PLAN TAILORED TO LOCAL CONDITIONS WITH A CLEAR DEFINITION OF ITS OBJECTIVES
- FINAL GOAL:  
**TO PROMOTE A POSITIVE ATTITUDE TOWARDS ORGAN DONATION ON AN INTERNATIONAL LEVEL**

Thank you  
Dank U wel  
Vielen Dank  
Merci Beaucoup  
Paracalo  
Grazie Mille  
Muchas Gracias  
Domo Arrigato  
Köszönöm Szépen  
Najlepő a Hvala  
Teşekkürler

The ONT  
of the  
**XXI<sup>st</sup>**  
Century



O.N.T  
des  
**XXI**  
Jahrhunderts

