Product Reformulation and Innovations

BETTER PRODUCTS
BETTER DIETS
BETTER LIVES





Paul Whitehouse Director, Nutrition and Health, Europe

Our Nutrition journey



Products made with sustainably sourced ingredients, produced in a fair respectful manner, low in nutrients of concern, high in positive nutrients.

Sustainable Diets

Incorporating better products into healthy sustainable recipes with limited waste, resulting in sustainable diets.

Unilever Platform Action 834 Product reformulation and innovations





EU Platform on Diet, Physical Activity and Health

- 2006-2020, All EU Member States
- Our Commitment A long-standing effort to make our products healthier
- All stakeholders in society must play their part if we are to succeed in changing and promoting a healthier diet and lifestyle.
- As a global player in the food market, we are taking our role seriously.
- We will continue our long tradition of improving the taste and nutritional quality of all our products, under the umbrella of the **Unilever Sustainable Living Plan**.
- We have set targets for the **improvement of our food portfolio** for levels of sugar, calories, salt, saturated and trans fats.





60%

82% of **all** spreads

-11%

100%

90%

Nutritional Standards by 2020

75% of Foods to meet 5g

Saturated fat ≤ 33%* in 90%

soft vegetable oil spreads by

removed from 100% products

Ready to Drink, Powdered Ice

Reducing sugar by 25% in

tea and Milk Tea by 2020

All children's ice creams

≤110kcals/portion by 2014

80% packaged ice creams

≤250 kcals/portion by 2015

salt/d criteria by 2020

Trans fat from PHVO

2017

by **2012**

standards

Saturated Fat

Trans Fatty Acids

Salt

Sugar

Calories

Action	Target	Progress 2010-2014	Progress 2015
Highest nutrition	Double the proportion of portfolio meeting Highest	31%	34%

55%

92% of leading

spreads

-12%

100%

90%

Fully achieved in 2012



13 years of Nutrition Enhancement Programme



First company to apply nutrient profiling across a global Foods & Beverages portfolio

We use nutrient profiling for

Marketing & Advertising

Nutrition & Health Claims

Product reformulation & Innovation

Nutrition labelling

Our 5 Global Principles Nutrient Profiling should...

- 1. Be scientifically sound
- 2. Be all-inclusive
- 3. Encourage innovation, optimization and reformulation
- 4. Focus on key nutrients of public health concern
- 5. Facilitate regional adaptation



Contributing to heart health



- Our spreads contain less saturated fat than butter
- Becel/Flora contain omega 3 & 6
- By 2017, 90% of all our soft vegetable oil spreads will contain ≤33% saturated, ≥67% unsaturated fats*

2015: 82% meet this target

- ProActiv contains plant sterols that have been clinically proven to lower cholesterol. High cholesterol is a risk factor in the development of coronary disease**
 - » 1.5-2.4g/day of plant sterols lower cholesterol by 7-10% in 2 to 3 weeks
- Trans fats from PHVO were removed from our total portfolio by 2012







*38% SAFA for tropical countries

**As coronary heart disease has multiple risk factors, more than one may need to be improved to reduce overall risk of it



By 2020, 75% Foods will meet benchmarks for 5g salt / day



Increase availability of foods with reduced salt levels

The main challenge in salt reduction is to maintain taste

Boost consumer awareness of benefits for saltreduced foods

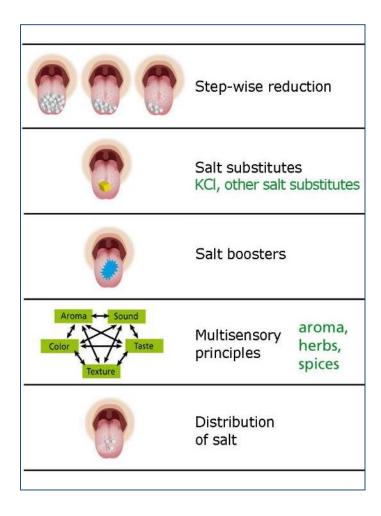
Partnering needed to ensure people are stimulated to reduce salt

2015: 60% meet benchmarks



A range of approaches needed for salt reduction







100+ products reduced in salt, retail and professional ranges





5% 25 Block Noodles Poland





7% 74 Sauces Germany / Switzerland





16% 5 Mashed Potato mixes Benelux





Strong commitments to reduce calories and sugar



- Almost 15% of our portfolio is a light / low calorie / zero sugar / mini option
- By 2014, we achieved our target that all children's ice creams contain
 ≤110 kcals / portion
- By 2015, we achieved our target that 80% packaged ice creams will contain ≤250 kcals / portion

2015: 91% (by volume) meets this target globally

By 2020, we will reduce sugar by 25% in our sweetened tea beverages
2015: 11% sugar reduced since 2010





2015 Sugar reduction examples





30%*

Ice Tea Green/Black across Europe









Ice Tea Peach/Green Citrus Mexico



AdeS Soy Force Mexico & Brazil







Refresh Lemon Japan



Examples of 'no sugar' and 'sugar-reduced' beverages



No Sugar



Unsweetened **PureLeaf**

0g

Canada

Sugar Reduced New Innovations



Lipton Milk tea

3g /100 ml

China



Not too sweet

4.5g/100ml

Netherlands





6g/100ml

South Africa

Brisk

4.5g/100ml

Belgium, NL



LIT Lipton low-cal concentrate

10 kcal

USA



Brisk



40-50 kcal 50 kcal

USA

USA

kcals are indicated per portion 8 fl oz for USA LIT = Lipton Ice Tea CAM= Central America: Dom Rep. Ecuador, El Salvador, Guatemala, Honduras, Puerto Rico



Seductive nutrition when eating out



15 billion calories removed from restaurant meals in USA 2012 - 2015

Taco





238 calories

What's Different?

✓ Baked white fish and avocado add good fat
✓ Corn tortilla provides more fiber with fewer calories
✓ Cilantro and lime add flavor without adding sodium

Romancing a Taco on the Menu:

California-style Fish Taco: We start with a fresh corn tortilla, layer on a generous portion of Baja-grilled tilapia, add fresh avocado slices, crisp shredded cabbage, tomato and sour cream, and garnish with chopped cilantro and fresh lime. This fish taco is a real catch!

We recognise the importance of working with others









Beating hunger through business and science







































Thank You

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