Joint Action on network of Comprehensive Cancer Centres JA Crane

National Institute of Public Health of Slovenia

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General and specific objectives
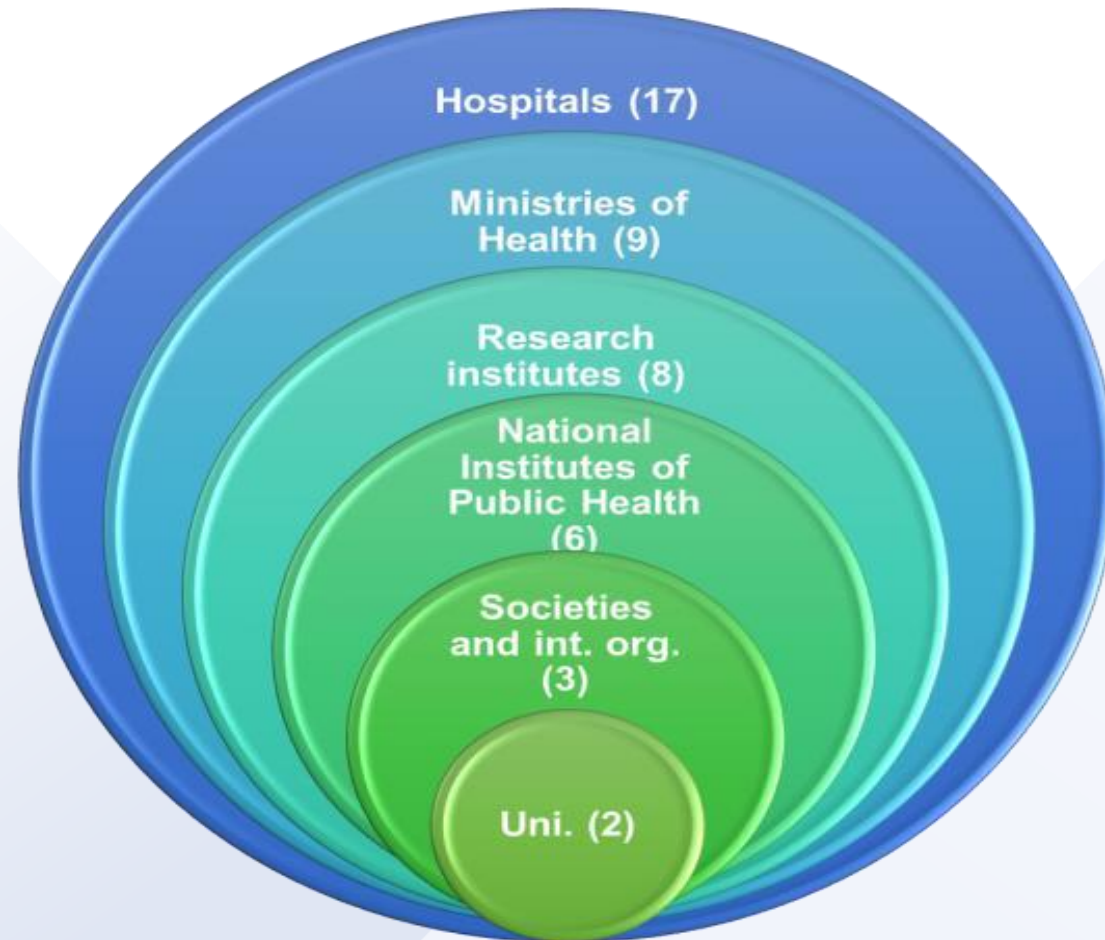
General objective:

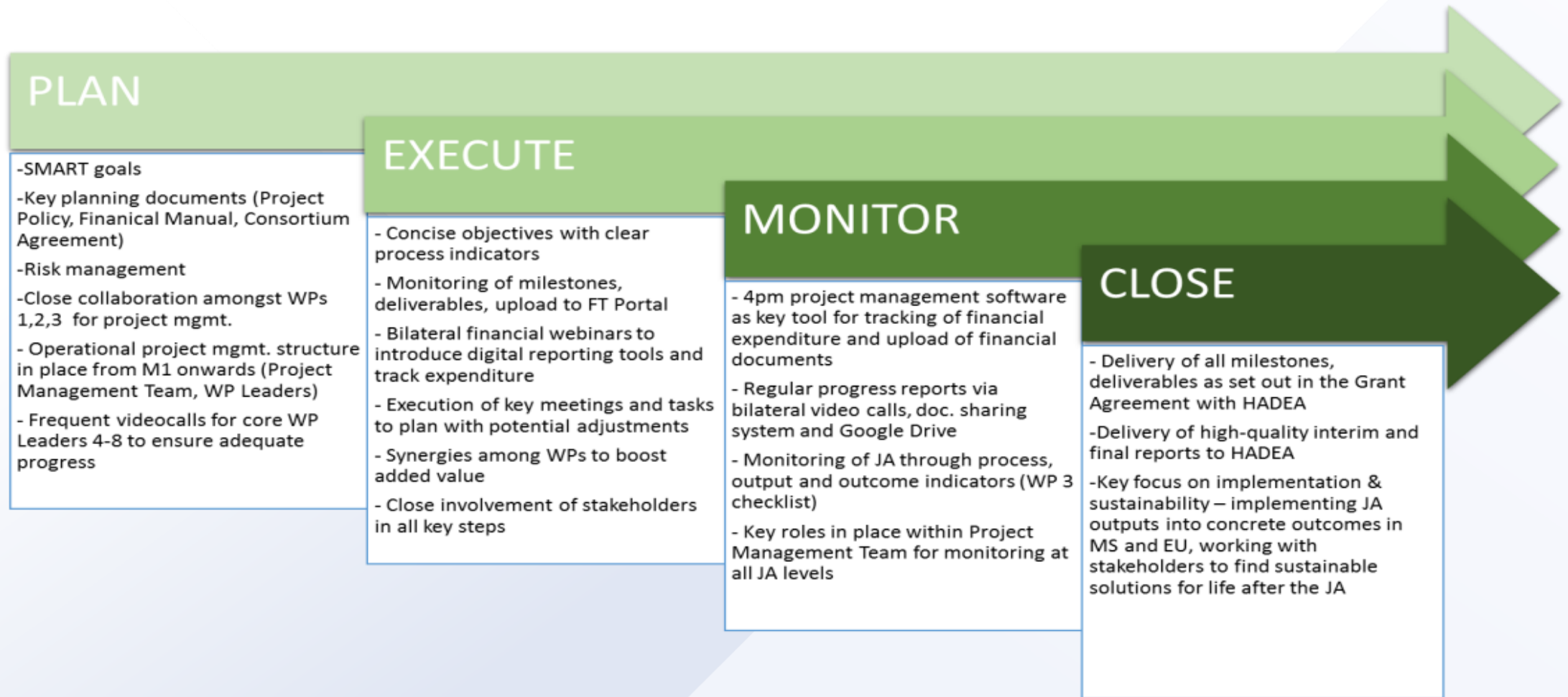- Establishment of the EU Network of Comprehensive Cancer Centres
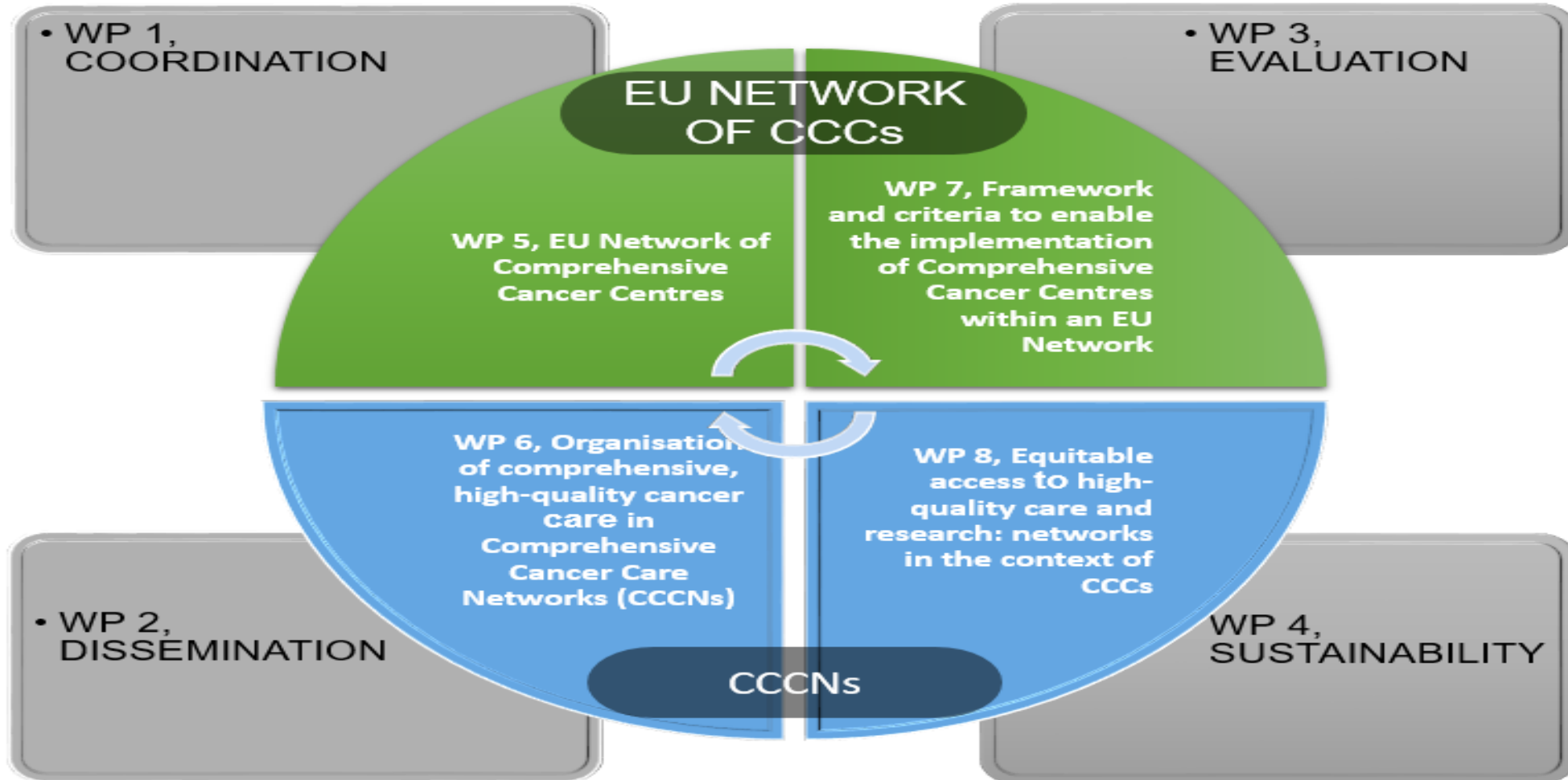
Specific objectives:

1. To endorse the sustainability of the outputs of the CraNE JA towards future implementation into cancer care structures in the MS

2. To create a European Network of national CCCs to improve cancer care and avoid the unacceptable disparities currently present across the EU

3. To further develop the access and availability of the comprehensive high quality of care in CCCNs to All European Member States (MS) and align the hig standards in cancer care for all quality assured institutions with a focus on the interfaces between care and research (CCCN and CCC).

4. To develop a consensus model for CCCs, both standalone centres as well ascentres, which are part of University or General Hospitals

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Typology of participating partners

Project management

PLAN

-SMART goals

-Key planning documents (Project Policy, Finanical Manual, Consortium Agreement)

-Risk management

-Close collaboration amongst WPs 1,2,3 for project mgmt.

- Operational project mgmt. structure in place from M1 onwards (Project Management Team, WP Leaders)

- Frequent videocalls for core WP Leaders 4-8 to ensure adequate progress

EXECUTE

- Concise objectives with clear process indicators

- Monitoring of milestones, deliverables, upload to FT Portal

- Bilateral financial webinars to introduce digital reporting tools and track expenditure

- Execution of key meetings and tasks to plan with potential adjustments

- Synergies among WPs to boost added value

- Close involvement of stakeholders in all key steps

MONITOR

- 4pm project management software as key tool for tracking of financial expenditure and upload of financial documents

- Regular progress reports via bilateral video calls, doc. sharing system and Google Drive

- Monitoring of JA through process, output and outcome indicators (WP 3 checklist)

- Key roles in place within Project Management Team for monitoring at all JA levels

CLOSE

- Delivery of all milestones, deliverables as set out in the Grant Agreement with HADEA

-Delivery of high-quality interim and final reports to HADEA

-Key focus on implementation & sustainability – implementing JA outputs into concrete outcomes in MS and EU, working with stakeholders to find sustainable solutions for life after the JA

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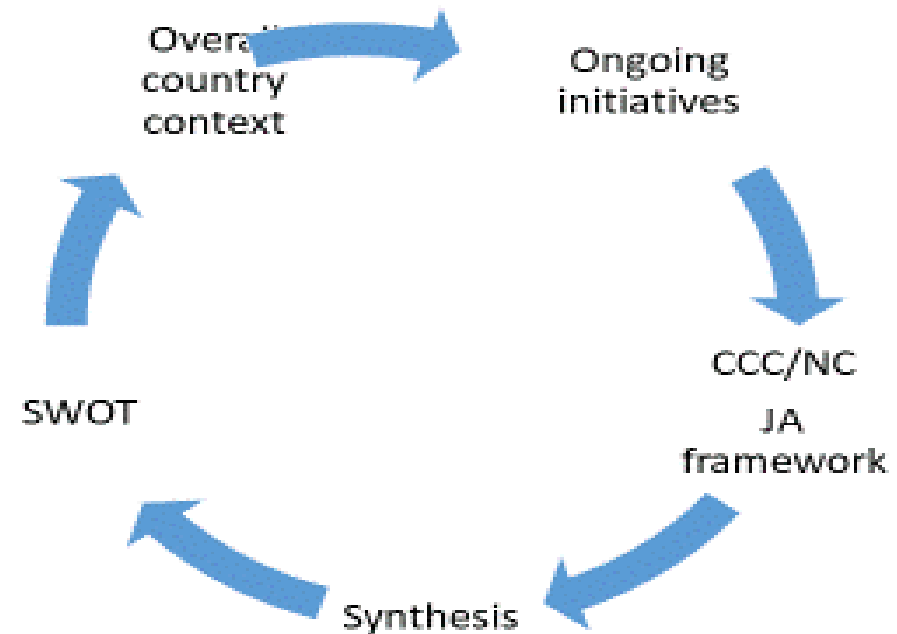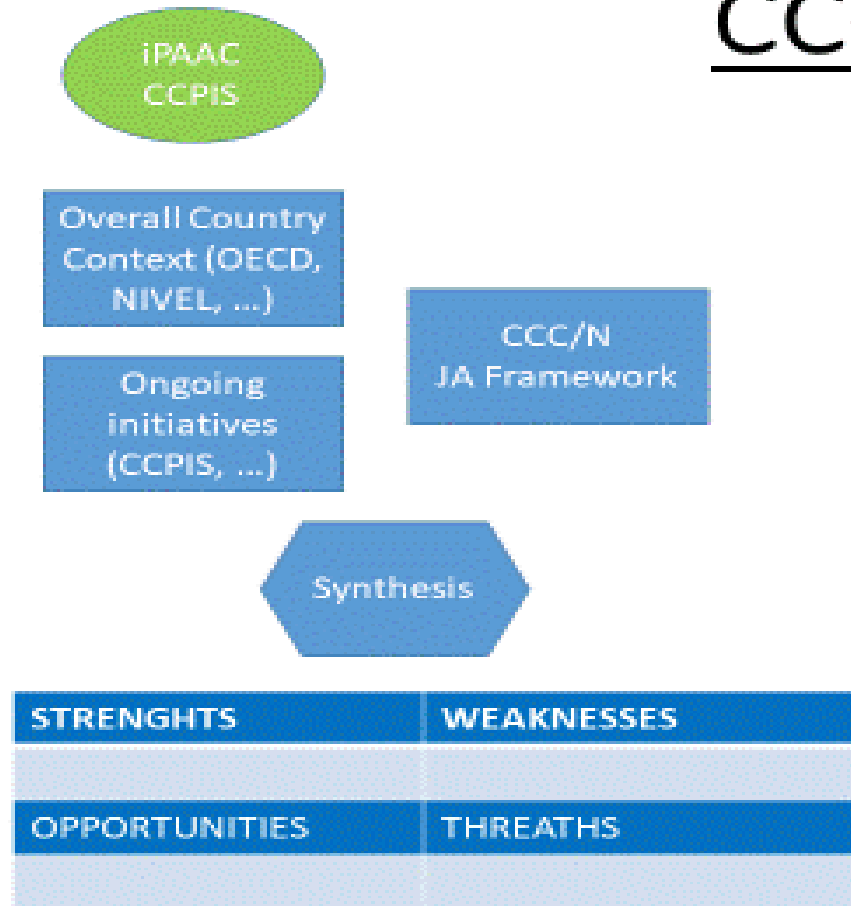
WP4 - Sustainability

CCC/N Maturity Model

Work Package 5

Title of the WP

The EU Network of Comprehensive Cancer Centres: composition, governance, joining process, and functioning.

WP Leader

Italy (Alleanza contro il cancro/alliance against Cancer, ACC)

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Work Package 5

Main objective:

- To create a European network of national CCCs to improve cancer care and avoid the unacceptable disparities currently present across the EU

Other objectives:

- To develop a governance model for the EU Network of CCCs

- To guarantee a high standard of care and research in each CCC through a continuous update mechanism

- To foster collaboration within the Network and with other European initiatives

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Work Package 5

Task 1. Creation of the EU Network of CCCs

- Subtask 1.1. Definition of the process for admission to the EU Network.
- Subtask 1.2. Definition of criteria for ongoing development of the EU Network of CCCs.

Task 2. Development of a governance model for the EU Network of CCCs

- Subtask 2.1. Definition of governance rules for the efficient coordination of the activities of the Network.
- Subtask 2.2. Creation of a permanent secretariat.

Task 3. Strengthening clinical care and research through networking

- Subtask 3.1 Design of collaboration activities of national CCCs within the European context.
- Subtask 3.2 Link to other EU cancer policy initiatives.
- Subtask 3.3 Stakeholder involvement and patient engagement.

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Work package 6

Title of the WP

Organization of comprehensive high quality cancer care in Comprehensive Cancer Control Networks (CCCNs)

WP Leader

Germany (Federal Ministry of Health, BMG) and the consortium including the German Cancer Society (DKG), German Cancer Aid (DKH) and the German Research Centre on Cancer (DKFZ) in Heidelberg

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Work package 6

Main objective:

- To further develop the access and availability of the comprehensive high quality of care in CCCNs to all European member states (MS) and align the high standards in cancer care for all quality assured institutions with a focus on the interfaces between care and research (CCCN and CCC).

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Work package 6

Tasks:

1. Definition of Comprehensive Cancer Care Networks (CCCN) and its interfaces with Comprehensive Cancer Centres (CCC)

2. Development of support instruments to set-up CCCN in different member states

3. Development of a Set of Standards and Quality Indicators for Lung Cancer Care

4. Enhancing patient centeredness in CCCNs with patient pathways

5. Feasibility study: implementation of results from task 2-4 in two pilot-sites

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Work package 7

Title of the WP

Framework and criteria to enable the implementation of the Comprehensive Cancer Centres (CCCs) within an EU Network

WP Leader

France (Institut National de Cancer, INCa), WPL co-lead Norway (Oslo University Hospital, OUS) with OECI as an Affiliated Entity

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Work package 7

Objectives:

- The main objective of this WP is to develop a consensus of Comprehensive cancer centers, both standalone centres, and centres which are part of University or General Hospitals. It should be based on scientific evidences and experiences from the Members States.

- The Europe's beating cancer plan identified the NCCCs as a **tool for higher-quality care**. Thus, this approach should be pragmatic and be part of a **continuous quality improvement process**. The definition of the criteria for a NCCC will be based on a **European standard to be developed by the JA**.High focus should be on the integration of translational research and clinical care.

- These criteria should be realistic, reasonable and progressive. Indeed, due to different organisations and levels of integration in the MS, the NCCCs model will be able to allow progressive development and will thus provide the criteria mandatory at different stages of their development. Thus the process will need to be dynamic; initial entry, followed by quality improvement.

- Criteria for eligibility should include overall governance structures; research standards (inputs and outputs), educational and care standards (liaising with WP6 and building on iPAAC) and processes at an institutional level, ensuring quality at tumour group (MDT) level.

- This work package is intended to organize discussions with the main actors who will be concerned by the future development of the network of CCCs: representatives of member states, network of establishments and establishments, European organizations, experts.

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Work package 7

Tasks:

<u>**Task 1**</u> : State of the art: Mapping of the potential pre-identified CCC, according the agreed common approach

<u>**Task 2**</u> : Standards for CCCs and quality improvement

- Defining research standards.

- Defining also standards to encourage innovation.

- Defining research standards on prevention.

- Defining standards for integration between research and care (liaise with WP on care standards).

- Defining Education and Training standards for CCCs.

<u>**Task 3:**</u> Governance of the CCCs

<u>**Task 4:**</u> Stakeholder Forum

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Work package 7

Deliverables to be considered by this workpackage

- Map of the potential pre-identified CCC and potential new CCCs, according the agreed common approach

- An integrated and straightforward set of criteria for CCCs covering all aspects of Governance, Research, Education and Care (liaising with WP6), which enable the creation of a full Network.

- A quality improvement process to progressively 'raise the bar'.

- Process of selection of NCCCs recognized at EU Level including continuous quality improvement process procedures

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Work package 8

Title of the WP

Equitable access to high-quality care and research: networks in the context of CCCs

WP Leader

Spain (Plà Director Oncològico de Catalunya/Institut Català d' Oncologia, PDO/ICO)

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Work package 8

General objective of the WP

- Comprehensive Care Networks (CCNs) are a recent organizational development in European cancer care. The diversity of scope and models of implementation are observed in our health systems with different levels of formalization in the relationship among the network components. In spite of the different organizational approaches, governance frameworks and evaluation of their performance, when available; the networks in cancer care always imply linking different providers and levels of care in a shared coordination strategy in order to improve the performance of cancer services at a regional or national level. Such approach should be analyzed in order to build the proposed models on the actual experience and outcomes of the existing networks. Key contents of the arrangements of the networks, such as authority, ways to improve the existing skills and experience and knowledge circulation, will also be considered in the analysis of the discussion about networks in EU cancer care.

- The objective of this WP8 is to propose a working definition of Comprehensive Care Networks in European health systems, based on the selection and analysis of empirical evidence and the perspectives of developments of this organizational approach in fields such as research translation into clinical practice, care coordination for highly-complex procedures and evaluation systems of networks' performance.

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Work package 8

Tasks of the WP

The main tasks of this WP are the following:

- Task 1: Mapping organisational models ofnetworks built around a CCC.

- Task 2: Pathways' assessment and networking of cancer services.

- Task 3: Translation of research into patient care.

- Task 4: Cancer survivors' return to work.

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Horizontal work packages

WP	Title	Description	WP Leader
1	**Coordination**	Actions undertaken to manage the Joint Action and to make sure that it is implemented as planned.	Slovenia (NIJZ)
2	**Dissemination**	Actions undertaken to ensure that the results and deliverables of the Joint Action will be made available to the target groups.	Greece (1st YPE)
3	**Evaluation**	Actions undertaken to verify if the Joint Action is being implemented as planned and reaches the objectives.	Romania (IOCN) and Croatia
4	**Sustainability**	Actions undertaken to ensure the follow-up of the project after the end of the funding/ actions undertaken to ensure long term sustainability.	Belgium (Sciensano) and Poland

Provisional timeline

- Receiving comments from reviewers: mid-April 2022

- Time to revise the proposal – 3 month deadline, expected to be reached by end of June 2022

- Kick-off of the JA – either 1 Sept or 1 Oct 2022